### Strengthening the Role of Ministries of Finance in Driving Climate Action

A Framework and Guide for Ministers and Ministries of Finance

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## Introduction: context and purpose of the new guide

The **Coalition of Finance Ministers for Climate Action** is a global initiative established in 2019, with now over 84 member countries and 26 Institutional Partners.

Its 2022 Work Programme identified the idea to **develop a Guide** on recognizing and strengthening the roles of Ministries of Finance in driving climate action.

### The guide is designed to:

- Connect the Coalition's **six Helsinki principles and workstreams** with guidance on implementation
- Showcase examples of positive action by Ministries of Finance
- Shape the debate around the future role and mandates of Ministries of Finance
- Shift discourse to give as much attention to **net benefits and opportunities** of climate action as to the costs and risks.
- Inform the ongoing plans to build capability and capacity of Coalition members.

The guide is not prescriptive: it aims to provide a comprehensive 'menu of options' to help members to mainstream climate action into economic, fiscal and financial policy according to their specific national circumstances.



### Who has been involved

The guide is the product of a collaborative effort by many actors. It benefitted from input and advice from:

- LSE/Grantham Research Institute as key Institutional Partner
- Interviews of Members and Partners
- Country Steering Group (15+ Coalition members)
- Institutional Partners of the Coalition
- Expert Advisory Group
- External contributors and reviewers
- A global consultation launched at COP27

### The report in figures

- ~30 countries and ~10 institutional partners involved
- 15+ other partners
- 30+ expert contributions
- ~50 consultation submissions
- 140+ country case studies and examples
- 800+ comments received (review + consultation)



### 1 Why Ministries of Finance matter for climate action and economic transformation





### The need for economic transformation

Reaching zero emissions by 2050 and adapting to the fast-changing climate will require no less than a fundamental reorganization of the global economy

Investment will need to be channelled into four priority areas:



**Transforming major emitting sectors:** total decarbonization of energy production, buildings, transportation, industry and agriculture



**Strengthening adaptive capacity and building resilience,** and financing loss and damage



**Protecting and restoring natural capital**, including through sustainable land use practices and conservation of biodiversity



Fostering a just transition



### The need for an economic transformation

Investment needs to be increased & sustained above pre-COVID levels by 2% of GDP per year, closer to 4–5% in emerging markets and developing countries





Source: Stern et al., 2021; Bhattacharya et al., 2022

# Ministries of Finance will be key to unlocking investment

### Ministries of Finance will be crucial to delivering this economic transformation

- as centre-of-government bodies at the crux of coordinating economic, fiscal, and financial policy, mobilising investment, and managing implementation
- with their overview of a country's entire economy and role shaping national visions, strategies and investment plans
- in overseeing expenditure of all main government departments, giving them direct or indirect control over one-third of global GDP – over US\$30 trillion
- as regulators or shareholders in state-owned enterprises, development banks, sovereign wealth funds, and the financial sector
- as members of the global family and network of finance Ministers and ministries, shaping the global economy

### \$100 trillion + Size of global economy (MoF macro and fiscal policies shape economywide incentives and

investment patterns)

\$30 trillion - Government expenditure (CAPEX AND OPEX) under purview of Ministries of Finance



### 2 A framework and guide for Ministers and Ministries of Finance





# ENHANCED ABILITY DRIVE CLIMATE ACTION

### A Ministry of Finance Framework for Climate Action

A framework to support Ministries of Finance to strengthen their role in driving climate action by enhancing typical core functions and capabilities

### MAINSTREAMING CLIMATE ACTION INTO MINISTRY OF FINANCE CORE FUNCTIONS AND CAPABILITIES

THREE FUNCTIONS





**Economic strategy** and vision

Shaping national development and climate plans, including investment strategies





Fiscal policy

Reforming tax, pricing and budget instruments to transform the economy



Financing the transition

Reforming financial policy and the financial system to raise, blend and steer finance at speed and scale



THREE CAPABILITIES

Leadership capability

Strengthening governance, mandates, institutional set-up and senior leadership



Collaboration capability

Enhancing coordination and collaboration for whole-ofgovernment and economy climate actioN





Human and analytical capability

Building staffing, expertise and enhanced economic decision-making tools

CROSS-CUTTING

**Just transition** to sustain public support and inform policy design



### Overview of the framework

Function 1: Economic strategy and vision	Capability 1: Leadership capability
Shaping national climate and development strategies  1a. Participating in the development and implementation of climate strategies  1b. Greening national development and sector strategies  1c. Shaping 21st century industrial and innovation strategies  Shaping investment strategies  1d. Developing investment strategies and assessing investment needs  1e. Identifying and developing bankable projects and programs	<ul> <li>1a. Strengthening the mandate of Ministries of Finance</li> <li>1b. Developing organizational climate strategies</li> <li>1c. Formalizing governance structures and organizational set-up</li> </ul>
Function 2: Fiscal policies	Capability 2: Collaborative capability
Reforming fiscal policy  2a. Transforming macroeconomic incentives  2b. Future-proofing public finances  Mainstreaming climate in the budget  2c. Using the budget to drive transformation  2d. Greening public investment management  2e. Greening public procurement	2a. Ensuring a whole-of-government approach to climate change in which Ministries of Finance play a central role and develop collaborative relationships between Ministries of Finance and key line ministries
Function 3: Financing the transition	Capability 3: Human and analytical capability
<ul> <li>3a. Mobilizing domestic revenue to finance investment</li> <li>3b. Greening publicly backed financial institutions</li> <li>3c. Accessing deep pockets of private capital</li> <li>3d. Providing disaster risk financing and insurance for all</li> <li>3e. Leveraging international climate finance and the global financial architecture</li> </ul>	<ul><li>3a. Enhancing skills and expertise of ministerial staff</li><li>3b. Enhancing economic decision-making tools and data-driven analysis to inform decision-making</li></ul>



# Supporting and accelerating action by other actors is a big part of the role of Finance Ministers

### Primary authority or influence of MoF

- Mainstreaming climate action within multi annual expenditure frameworks and annual budgets Greening public investment strategy.
- Greening public procurement.
- Carbon taxes and pricing, subsidy reform and other forms of environmental taxation.
- Domestic resource mobilization and futureproofing the public finances through tax reform.
- Disaster risk financing and insurance.

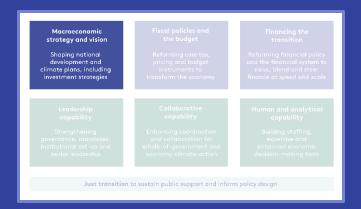
### Co-leadership or shared responsibility

- Shaping national climate strategies (LTS, NDCs, NAPs)
- Greening national development, sector strategies and industrial/innovation strategies.
- Developing climate investment strategies
- Fiscal incentives and regulation for transforming key economic sectors.
- Reforms to regional and local fiscal powers to facilitate climate action.
- Greening the financial sector.
- Innovations in financing approaches and sustainable finance roadmaps.
- Reforming remits and responsibilities of central banks, NDBs, SWFs, and SOEs
- Establishing frameworks for debt financing and green bonds
- Financial and insurance products for enhancing resilience.
- Leveraging international climate finance.

### Supporting line ministries and other actors\*

- Sustainable and resilient infrastructure provision.
- National electric charging infrastructure.
- Vehicle and fuel efficiency standards.
- National grid upgrades to integrate renewables.
- Building and utility performance standards.
- Retrofit and energy efficiency programs.
- Extension services for agriculture.
- National forest protection programs.
- R&D for innovation.
- Retraining, regeneration, social protection schemes.
- Disaster risk warning systems.







Ministries of Finance can use LTS as tools to plan and forge consensus on a roadmap to a net zero and to clarify the actions needed in the medium and long term.

In particular, they can improve Ministries' understanding of the net zero transition in **5 key areas**:

- 1) macroeconomic opportunities and risks from the transition
- 2) fiscal impacts of physical and transition risks
- 3) budgetary and fiscal reforms needed to achieve LTS
- 4) investment needs to reach net zero
- 5) sources of international financing

In turn, Ministry of Finance engagement in the LTS process can help to ensure the full economic benefits of decarbonization are realized, that proposed measures are costed and can be financed, that economic trade-offs can be identified, and that decarbonization acts as an accelerator of national development.



Macroeconomic strategy and vision

Shaping national development and climate plans, including investment strategies

Leadership capability

Strengthening governance, mandates, institutional serior leadership economy Climate pand serior leadership and serior leadership economy Climate action decision-making tools

Just transition to sustain public support and inform policy design

### Ministries of Finance have a role to play in all steps of the LTS process

### Formulation

- (j) Ensuring robust evaluation of policies, measures and scenarios from economic and fiscal perspectives, including that the measures proposed consider socioeconomic costs and benefits, and are reliably costed.
- (ii) Ensuring robust governance processes and making use of their convening power to support and coordinate the ministries responsible for formulation and implementation, and the involvement of the private and third sectors.
- (iii) Identifying relevant fiscal and public policy levers for building an enabling environment for implementation.

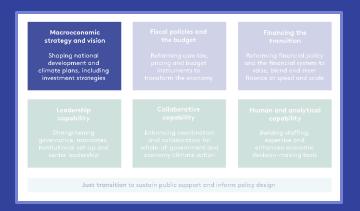
### Implementation

- (i) Mainstreaming measures and policies outlined in climate plans into policy debates and national planning, decision-making and budgeting processes under the purview of the Ministries of Finance and work with line ministries to integrate plans into sectoral budgets (as discussed in under Functions 2 and 3).
- (ii) Ensuring adequate resourcing for implementation, including by developing dedicated implementation/financing plans and accessing international climate finance.

### Monitoring and revision

- (i) Developing systems to monitor, track and report implementation and climate finance flows, and evaluate allocation and quality of spending.
- (ii) Feeding lessons into the plan's next iteration.



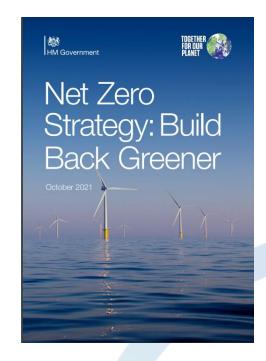




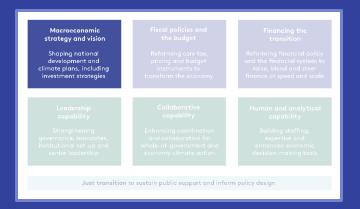
### Case Study – UK: Net zero strategy and review

The **UK** launched its <u>Net Zero Strategy</u> in 2021 with the goal of lowering greenhouse gas emissions to 'net zero' by 2050. Support from the Treasury included:

- assessing fiscal implications, transition risks and social impacts of the strategy
- investment needs assessment, including additional public and private capital investments required to achieve net zero.
- publishing the Net Zero Review; assessing costs and benefits of the transition, impacts on households and government finances, and the economy's competitiveness.









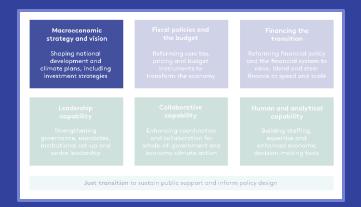


### Case Study – Burkina Faso: MoF involvement in the LTS

In **Burkina Faso**; the Ministry of Finance was involved in all stages of the LTS preparation process, including:

- Participation in the LTS Steering Committee
- leadership in sectoral groups to ensure the integration of the crosscutting finance in the development of LTS pathways
- Participation in the LTS Technical Monitoring Committee, the scientific and technical body charged with analyzing the quality and relevance of the data and documents collected, and proposing options for LTS implementation
- leading the support and review of technical aspects of the LTS strategy







### Case Study - Fiji: Overall coordination of the LTS

In **Fiji**, the Ministry of Economy's Climate Change and International Cooperation Division (CCICD) was responsible for developing the LTS and now holds the main coordination role for its implementation.

The Ministry also acted as the facilitator between donors, climate funds and recipients of climate finance to support an integrated proposal design, funding alignment with priorities, and efficient implementation arrangements





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### Case Study – Rwanda: NDC revision and investment needs assessment

The Rwandan Ministry of Economy and Finance (MINECOFIN), as part of the country's NDC Implementation Plan, identified NDC-related investment needs.



### Function 2 Fiscal Policy





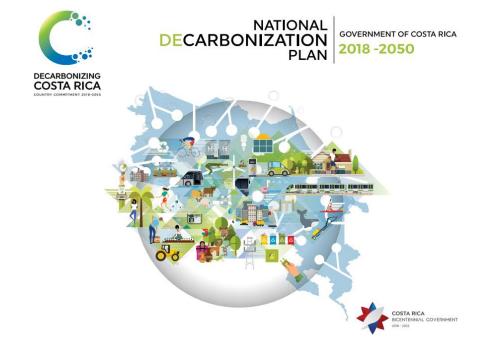


### Case Study – Costa Rica: Green Tax Reform

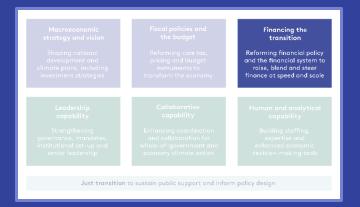
Costa Rica's <u>Nationwide Decarbonization Plan for 2050</u>, includes **green tax reform,** led by the Ministry of Finance, as a cross-cutting 'strategy for change'.

The plan emphasizes 5the importance of moving away from the state's gasoline sales revenue from its state-owned oil refinery.

The Ministry of Finance already introduced a **system to categorize tax expenditures** according to their impact on the environment to align the fiscal strategy with its environmental goals.



### Function 3 Finance





### Case Study – Chile: Developing a Green Finance Strategy

Chile published its Financial Strategy on Climate in 2020, to facilitate access to sustainable finance. The strategy highlights the role of the Ministry in the national climate agenda and sets out an action framework including three pillars:

- 1) information generation and data analysis to mobilize capital flows aligned with the country's goals
- 2) Strengthening green economic and financial instruments and market development
- 3) Strengthening capacity in the financial sector





### 3 Next Steps





### A Ministry of Finance vision for the future

### Mainstreaming climate action into Ministry of Finance functions and capabilities

### Stage 3: Full integration

Climate change is fully integrated across all functions and capabilities. Climate action is normalized and synonymous with sound economic policy.

### Stage 2: Kickstarting implementation

MoF delivers mainstreaming in priority areas reflecting national circumstances. MoF endorses proactive economic policy to support the transition and support its uptake within international institutions and networks.

### Stage 1: Self-assessment and strategy

MoF has understanding of nature of climate change and economic case for action (including net benefits of action and risks of inaction). MoF core functions and capabilities to drive the transition are assessed and a strategy for action is developed.

Time taken to move to net zero and resilient economies



### From guide to action

The actions set out in the guide need to be supported by scaling up wide-ranging initiatives and programs to build the capability and capacity of Coalition members.

The Coalition can support members through:

### Launch and engagement

A programme of strategic engagement to: increase awareness of the important role of Ministers of Finance in driving climate action; gain recognition of the concrete actions needed to mainstream climate within MoF core functions and capabilities; and deepen dialogue on implementation through regional workshops and country roadshows.

### **Capacity creation**

Enhanced training and technical assistance programs for Ministries of Finance, starting with the programs offered or being designed by the Coalition's Institutional Partners, including the World Bank, IMF, NDC Partnership, WRI, UN, RDBs and others.

### Knowledge and research network

Developing knowledge and research networks to ensure that Ministries of Finance have available to them high-quality analysis and research. Inspiration can be taken from similar existing networks.

### **Global dialogues**

Organizing global and regional debates on topics of contention to build consensus around the important role of Ministries of Finance in driving climate action. Gathering feedback in the 2023/2024 Ministerial Meetings on how to enhance Ministry of Finance engagement in global climate processes in the run-up to COP28 and COP16.

